Transportation Research Board Asset Management Peer Exchange

Asset Management Guide and Implementation – Status Report

presented to

Transportation Research Board

presented by

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Transportation leadership you can trust.

Agenda

- **Background**

- **Asset Management Guide**

- **NHI Training Course**

- **State Implementation Activities**

- **Asset Management and Performance Management**

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Background

- **FHWA, AASHTO, and TRB working to develop and advance asset management**

- **Asset management is**
  - Set of business principles for effective resource allocation decisions
  - Comprehensive approach to managing resources and the transportation system

- **Initial focus was infrastructure preservation, but now concepts have been extended to all functions and full life cycle of decision-making**

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Asset Management Guide

- **Completed in November 2002**

- **Defines Asset Management**

- **Identifies key business principals**

- **Provides guidance on "good asset management practice" in key functional areas**

- **Self assessment tool**

- **Selected examples**

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What is Asset Management?

A strategic approach to managing transportation infrastructure

Specifically…

Getting the Best Results/Performance for the Preservation, Improvement, and Operation of Infrastructure Assets Given the Resources Available

Asset Management Principles

- **Policy-Driven**

- **Performance-Based**

- **Analysis of Options and Tradeoffs**

- **Decisions Based on Quality Information**

- **Monitoring to Provide Clear Accountability and Feedback**

Resource Allocation and Utilization Process
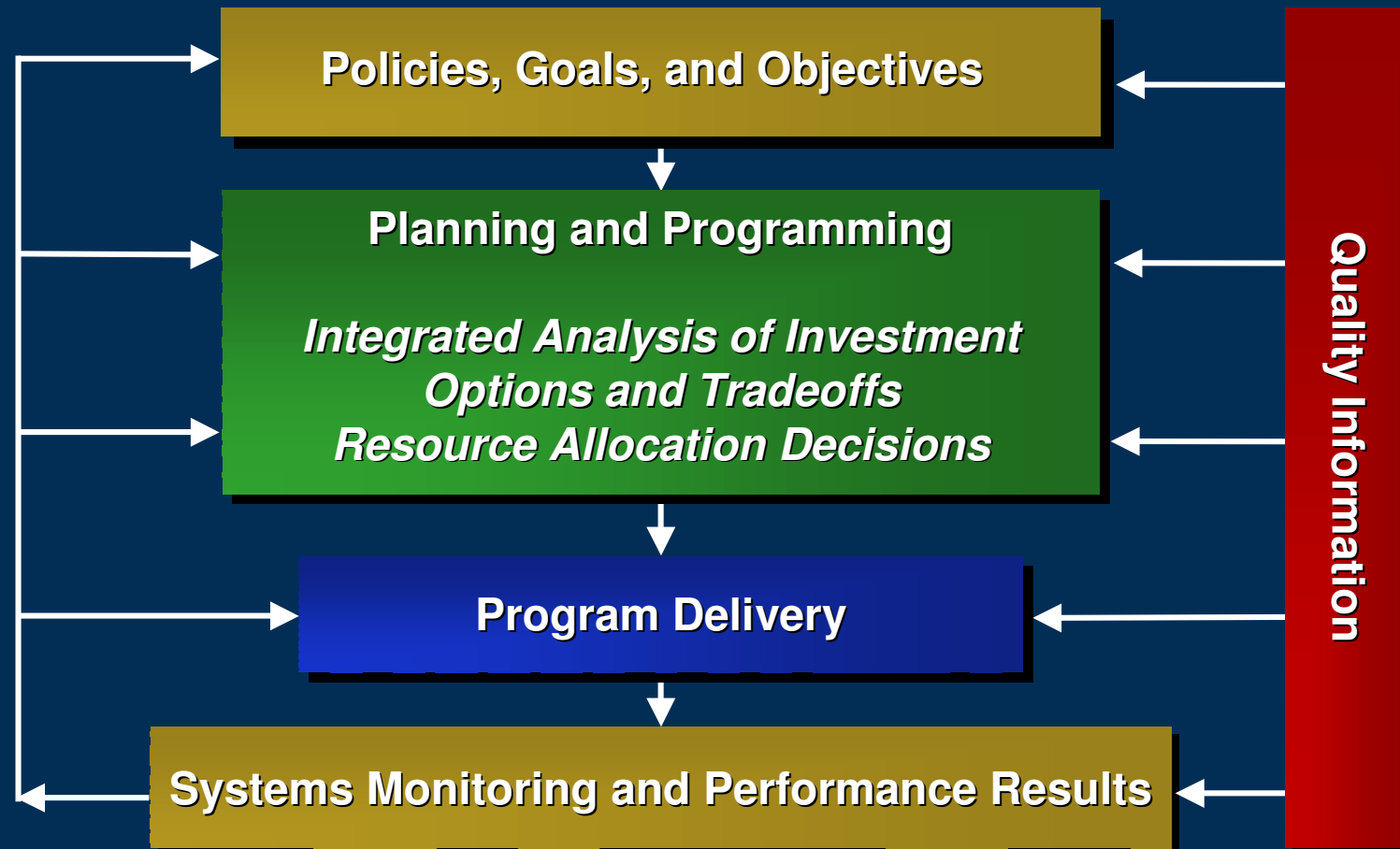
NHI Asset Management Training Course

- **NHI offers a training course based on the AASHTO Transportation Asset Management Guide**

- **Course has been given five times since Jan 2004**
  - Utah DOT
  - Rhode Island DOT
  - NH, ME, and VT DOTs
  - Michigan AM Council
  - Oregon DOT
  - *CT DOT (scheduled for 10/05/04)*

- **For agencies interested in exploring the basics of asset management, the self-assessment and trade-off exercises have been particularly popular**

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NHI Asset Management Training Course
(continued)

- **Other agencies understand asset management concepts and are working on implementation. These agencies are looking for more detailed "how to" guidance and examples of best practice**

- **Current course designed for state DOT's but municipal, county, and regional agencies also are interested in training**

- **Course revisions are being considered to keep up with the evolving state of practice. These revisions could**

  - **Address the growing need for more detailed examples**

  - **Respond to the emerging local market**

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State Implementation Experience
Common Themes

- **Importance/relevance of asset management**

    - **Fact-based decision-making**

    - **Accountability**

    - **Performance results**

- **Data requirements/quality**

- **Tools for forecasting results**

- **Challenge of tradeoff analysis**

- **Performance measures as key element**

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State Implementation Experience
Selected Lessons Learned

- Incremental implementation – it's not where you start that's important

- Asset management requires a shift in culture

  - "Key is ethic of treating issue as *network* problem not a series of *projects*"

  - "Focus on investments in assets and the *network* reflecting *customer* view"

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State Implementation Experience
Selected Lessons Learned (continued)

- **Data and basic tool infrastructure key to long-term success**

- **IT needs to be viewed as strategic resource, aligned with business process needs**

- **Two basic approaches to advancing asset management**

  - **Building basic data, tool, and IT infrastructure**

  - **Focusing on key policy issues and resource allocation tradeoffs using existing data/tools**

Asset Management/Performance Management

- **Tremendous synergy between advancing asset management and performance measurement**

- **Both areas moving rapidly from theory/concepts to implementation and practical management tools/processes**

- **Themes from recent performance measures conference**
  - **Decision support tool to help allocate resources and make the case for more resources**
  - **Need to connect program development and delivery**
  - **Need more discipline to monitor actual impacts on system performance**
  - **Internal and external organizational implications**
  - **Data and tool issues**

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